



LINCOLNSHIRE HEALTH AND WELLBEING BOARD

Open Report on behalf of Professor Derek Ward, Director of Public Health

Report to	Lincolnshire Health and Wellbeing Board
Date:	05 June 2018
Subject:	Joint Health and Wellbeing Strategy for Lincolnshire 2018

Summary:

Over the course of the last 18 months the Health and Wellbeing Board has undertaken significant engagement on the development of the new Joint Health and Wellbeing Strategy for Lincolnshire.

Following this work the Health and Wellbeing Board agreed the following priority areas for the new strategy:

- Carers
- Mental Health & Emotional Wellbeing (Children & Young People)
- Mental Health (Adults)
- Dementia
- Housing
- Physical Activity
- Obesity

As part of developing the approach to delivery of the new strategy the Health and Wellbeing Board has previously agreed various groups and boards which will form the Priority Delivery Groups for each of the priority areas for the strategy. These groups have initially been tasked to undertake:

- delivery planning in order to capture the specific objectives, deliverables and outcomes for each priority area within the Joint Health and Wellbeing Strategy;
- development of governance and assurance processes to ensure the Health and Wellbeing Board can delegate certain responsibilities regarding the delivery of the strategy to the groups identified;

More recent engagement has also been undertaken to ask people what they feel are the most important actions to take in order to deliver the identified objectives and also what the key outcomes might be for each priority area within the strategy.

The purpose of this report is to:

1. Present the final Joint Health and Wellbeing Strategy document to the Health and Wellbeing Board;
2. Present the latest versions of the delivery plans for each of the respective priority areas within the strategy;
3. Share a proposed Governance and Accountability Framework with the Health and Wellbeing Board for the delivery of the strategy;
4. Provide feedback from the recent engagement on delivery of the objectives.

Actions Required:

1. That the Joint Health and Wellbeing Strategy document is agreed for publication;
2. That the Delivery Plans are agreed as the basis for progressing the delivery of the Joint Health and Wellbeing Strategy for Lincolnshire;
3. That the proposed Governance and Accountability Framework is adopted by the Health and Wellbeing Board;
4. That the feedback from the most recent online engagement is noted.

1. Background

A statutory duty under the Health and Social Care Act 2012 requires the Local Authority and each of its partner clinical commissioning groups to produce a Joint Health and Wellbeing Strategy (JHWS) for meeting the needs identified in the Joint Strategic Needs Assessment (JSNA).

The purpose of the JHWS is to set out the strategic commissioning for all organisations who commission services in order to improve the health and wellbeing of the population and reduce inequalities.

New Joint Health and Wellbeing Strategy

Currently the JHWS produced by the Health and Wellbeing Board for Lincolnshire (HWB) is due to end 2018. Over the course of the last 18 months the HWB has undertaken significant engagement on the development of the new JHWS, the outcome of which has previously been reported to the Board. In summary the HWB agreed the following priority areas for the new JHWS:

- Mental Health & Emotional Wellbeing (Children & Young People)
- Mental Health (Adults)

- Carers
- Physical Activity
- Housing
- Obesity
- Dementia

The HWB also agreed to some high level overarching aims for the JHWS and these were also based on the outcome from the public engagement process. These aims have been set out as a series of statements that the JHWS will...

- have a strong **focus on prevention** and early intervention;
- take **collective action** across a range of organisations to deliver the JHWS;
- focus on **tackling inequalities and equity** of service provision to meet the population needs
- Deliver **transformational change** in order to improve health and wellbeing

In engaging with Priority Delivery Groups there were a number of common themes which emerged and as part of delivery planning each group has identified how their objectives map across to these themes. The common themes around all of the objectives and priorities are to:

- embed prevention across all health and care services;
- develop joined up intelligence and research opportunities to improve health and wellbeing;
- support people working in Lincolnshire through workplace wellbeing and support them to recognise opportunities to work with others to support and improve their health and wellbeing;
- harness digital technology to provide people with tools that will support prevention and self-care;
- ensure safeguarding is embedded throughout the Joint Health and Wellbeing Strategy.

Each of the Priority Delivery Groups has, as part of their delivery planning, identified a number of key objectives. These have previously been presented to the HWB and are included in the strategy itself as the core areas for each priority to focus on. Associated Delivery Plans have taken these as their starting point for planning the delivery of the JHWS.

The Joint Health and Wellbeing Strategy for Lincolnshire 2018 is included at **Appendix A** to this report.

Delivery Plans

Each of the Priority Delivery Groups has been working on developing more detailed Delivery Plans for each of their respective priority areas within the JHWS.

In March 2018 the HWB agreed to look in more detail at taking a 'whole system' approach to Obesity. Initial discussions have taken place to start to scope what the objectives might be for this priority and to identify key partners who need to be involved in more detailed delivery planning to tackle the issue of obesity across all ages and communities in Lincolnshire. A Priority Delivery Group and associated Delivery Plan for this area of the JHWS will be developed over the course of 2018/19.

The current Delivery Plans for each of the other priority areas are included at **Appendix B** to this report.

Governance and Accountability Framework

The HWB has previously agreed that lead groups and boards will be tasked with taking ownership of the delivery of the JHWS priorities and wherever possible these have been identified from existing groups already in place. These are to be referred to as Priority Delivery Groups.

As part of adopting this approach previous discussion at the HWB has included the need for a more formalised governance arrangement to be implemented for the strategy which would include regular progress reporting to the Board. This framework should also include a process for the HWB to undertake regular reviews and updates to the strategy following further prioritisation discussions as and when required.

It is also the intention that each of these groups will take a lead role for the JSNA topic areas specific to their priority. Specifically the Priority Delivery Groups will take on the role of 'Expert Panel' for the relevant JSNA Topic area; reviewing the JSNA commentary will include consideration of local views and insight.

The draft Governance and Accountability Framework is included at **Appendix C** to this report.

Feedback from Engagement

In March 2018 the HWB agreed to a further focussed piece of engagement to ensure interested parties have an opportunity to comment and feed into the more detailed delivery planning work. During the engagement in the summer of 2017 there was a strong desire amongst those who were involved in the process that the HWB continues to engage wider stakeholders in the development and implementation of the new strategy.

A short online engagement survey was made available and publicised during April 2018 to ask people what they feel are the most important actions to take in order to deliver the identified objectives and also what the key outcomes might be for each priority area within the strategy.

The summary outcome of this engagement is set out below. These outcomes will be shared and discussed with each of the priority delivery groups to ensure this is built into their ongoing delivery planning where appropriate. Fuller analysis of this feedback will also be published on the Joint Health and Wellbeing Strategy web page on the Lincolnshire County Council website.

There were 38 responses to the online survey; the majority of these were individual responses (71%) with 7 organisational responses. Whilst the fuller engagement report will present these in greater detail, it is perhaps worth noting the 'stand out' themes and considerations from the feedback received as follows:

- Measuring impact, many respondents felt these should be co-developed with those who either have personal experience of the issue (mental health, carers, etc.) or professionals who work with those that do.
- The need to prevent, reduce or minimise the escalation of health and care needs required in future years is seen as vital
- The need to 'Think Carer' and 'Think Family' was echoed throughout the survey feedback.
- Both statutory and non-statutory partners need to work collaboratively together in positive partnership across the full range of objectives.
- There was a lot of support for the identified objectives, with many comments relating to the need to secure additional resources or investment if they are to be successfully addressed.
- Service considerations featured strongly – including identified service gaps, lack of services, underfunding, sustainability and equity in the provision of services across the county.
- Educating and raising awareness of how to improve health and wellbeing. This included improved understanding of the mental health needs of some young people, the general stigma of mental health and the need to sensitively raise issues relating to obesity and physical activity (lack of).
- Guided self-help and an enabling, supportive and non-judgemental approach by professional were all cited as important.
- Transition points in peoples life can cause problems, not just in terms of a lack of joined up services, but also people can be confused by different eligibility criteria and variations in the services offered.
- Multi-agency partnerships are key, with integrated services that look beyond simple needs.

2. Conclusion

This reports sets out the final draft JHWS for Lincolnshire and also includes some key areas of work associated with the subsequent delivery of the JHWS which the HWB is asked to consider as part of agreeing the actions.

3. Consultation

Significant engagement has been undertaken by the HWB in developing it's JHWS over the course of the last 18 months.

The Governance and Accountability Framework to support the delivery of the JHWS sets out the clear requirement on each of the Priority Delivery Groups to ensure that engagement is built into their delivery planning, including some core principles of engagement which they will be expected to adopt.

4. Appendices

Appendix A – Joint Health and Wellbeing Strategy for Lincolnshire 2018

Appendix B – JHWS Priority Delivery Plans 2018

Appendix C – JHWS Governance and Accountability Framework 2018

5. Background Papers

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

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